

## **Smart Communities**

**West Midlands Technology Enabled Care** 

#### Purpose

- Understand
- Share learnings
- Planning for the future

## **Agenda**



9.00	Welcome: Refreshments	All
9.30	Opening remarks	WM5G
10.00	Service fulfilment & platform overview	Alcove
10.30	Panel session - Real stories, real impact	Digital Navigators Social Work Practioners
11.00	Coffee break	All
11.15	Investing in TEC	Rethink Partners
12.15	Panel session – Powering progress	LA programme leads
13.00	Final thoughts & closing remarks	WM5G
13.15	Lunch & networking	All

### **Stakeholders & Partners**











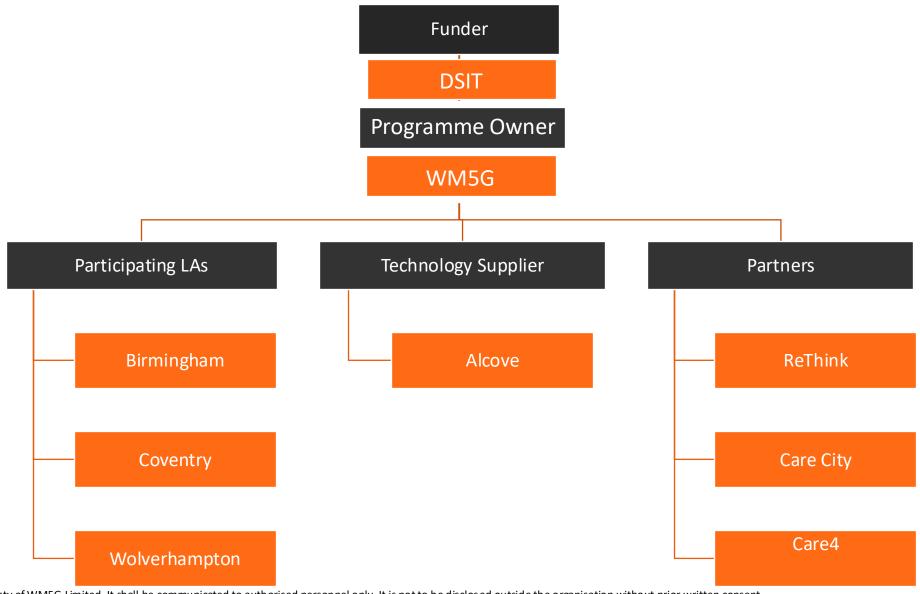












## **Programme Overview**















## **Impact Dashboard**

Progress since September 2024



Referrals

**750** 



People Using Technology £1.3 - 2.4 Supporting Independent Living



Technology Deployed 2500
Pieces of equipment



**Staff Trained** 

460



**TEC Development Sessions** 

36



Return on investment f1.3 - 2.4

Per £1 invested



**REFERRAL TARGET (1000)** 

**TECHNOLOGY ADOPTION (750)** 

**STAFF TRAINING (500)** 

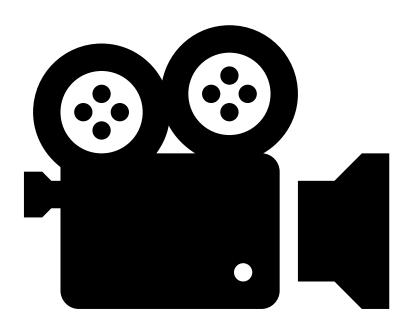
**75**%

73%

92%

This document is the property of WM5G Limited. It shall be communicated to authorised personnel only. It is not to be disclosed outside the organisation without prior written consent







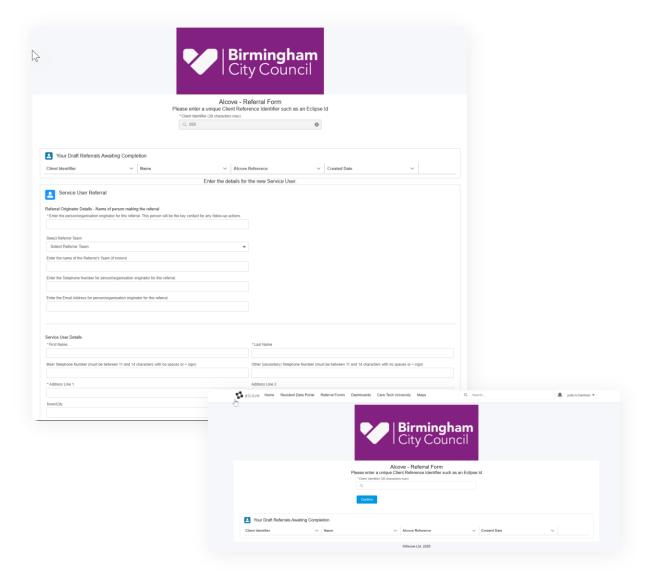
# Alcove

service fulfilment and platform

# Contract Management Portal

- → When we mobilise a new contract, we create the client their own digital referral form that is shared as a link and can be embedded into their own existing systems or shared spaces for referrers to access
- → Each referral will be submitted with a unique ID number from the client's system so there is a unique identifier between our system and theirs





From that referral form we can create reports and widgets which are served up on their own Contract Management Portal.

Any information we put into that form can be reported on or served up in a variety of different graphs and reports.

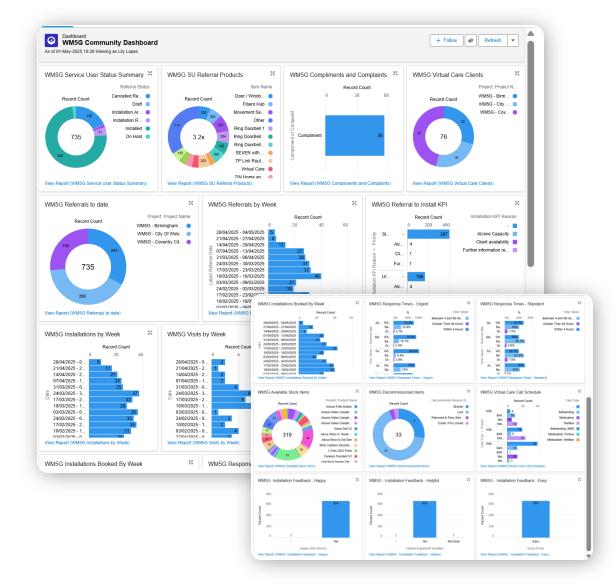
We would agree who needs access to the portal and their Licence will be purchased and set up ready for them to access and then we would arrange a training session to demonstrate what you can access and how

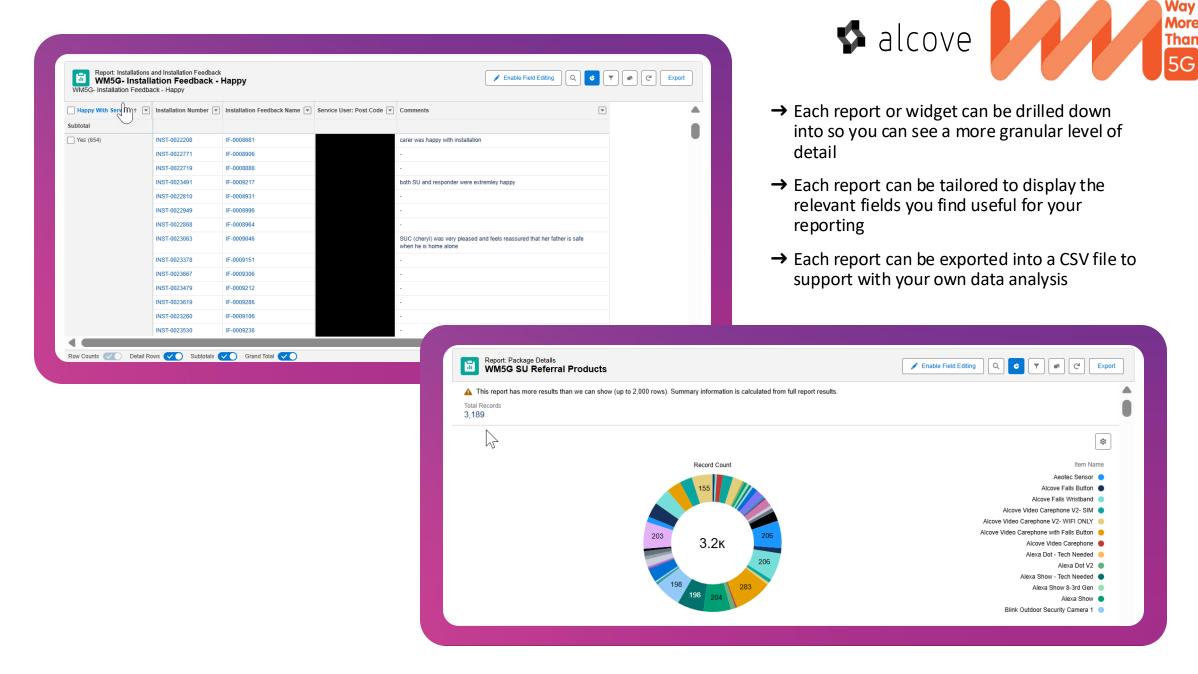
## As standard we set up the following reports to get started:

- Service User Status Summary
- 2. SU referral Products
- 3. Referrals by weeks
- 4. Referrals by Team
- 5. Compliments and Complaints
- 6. Installation by week

- 7. Visits by week
- 8. Collections by week
- 9. Bookings by week
- 10.Rebookings by week
- 11. Number of Virtual Care Clients (if they have VC)
- 12.Number of VC calls broken down by call type
- 13. Available Stock
- 14.Decommissioned Stock









# Some examples of information that might be of interest is:

- →You can see your top referrers and/or top referring teams
- →You can see the product mix broken down by person or by team to see who is referring what products this level of detail can support with training and culture change
- →You can view the feedback from your clients at installation as they get asked how easy the equipment is to use, if they are going to find it useful etc as well as any compliment or complaints we log too
- →The reports can be customised to give you what information you need in what format and Alcove are happy to respond to your feedback and will be able to adjust your reports for your needs

#### **Referral Status**



#### Each referral has a status to tell you at what stage of the process the referral is at:

#### Pending:

new referral not booked in yet

#### Part Installed:

already has some installed equipment but has some other items that are not installed yet (new referrals for additional items or some items unsuccessfully installed and needs a revisit)

#### **Installation Arranged:**

New referral booked in

#### Part Installed/Installation Arranged:

Some equipment installed and the outstanding items are booked to be installed

#### On Hold:

Referral on hold for a reason i.e. gone into hospital, needs changed

#### Draft:

Referrer has part completed the referral form and saved for later – still needs to submit

#### Installed:

Referral has been installed, nothing outstanding

#### Cancelled:

Referral was submitted but has since been cancelled (nothing got installed)

Installation Removed/Returned:
Equipment Returned

#### On the referral form we capture:



- ✓ Referrers Name, Email, Contact Number and Team Name
- ✓ Customer/Citizens Name,
   Number and Address
- ✓ Any Risks
- √ What product/s are being referred
- ✓ The priority of the referral

- ✓ Important information for the Alarm Receiving Centre (ARC) such as DOB, Key Safe Info, Medical Conditions, Property Type, GP Details
- ✓ Key info such as; Do they have a pacemaker, can they speak English, any access or communication barriers
- ✓ The benefits of the referral i.e. to facilitate a hospital discharge, to support an unpaid carer etc

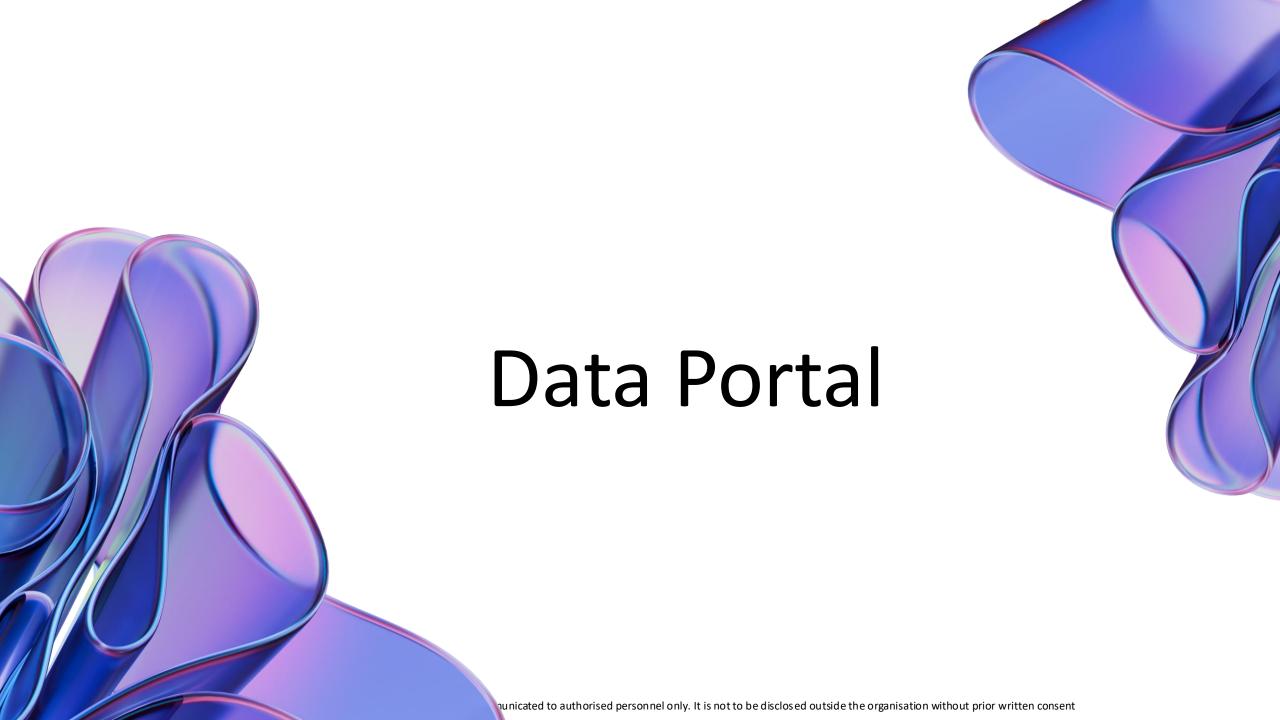
- ✓ The Financial Benefits; so if you didn't make this referral what would you have done; increased the care, reduced the care or met a new care need. Then they are asked what type of care it would be and how many hours or shifts it would have been so you can capture the financial benefits of each referral too.
- Contact details for representatives, responders to alerts or main contacts to keep on file.

You will therefore, have access to all this data and information and it is all reportable in your contract management portal.



## Stock Management

- → All Alcove stock is QR coded and labelled and logged in our CRM and can be served up in your contract management portal
- → This allows us to report on how much stock you have and where it is at any one time
- → We can see which clients the stock is allocated to, if its in the office as available stock or if its with installers as available stock
- → We can also report on any stock we have had to decommission
- → We also have a heavy focus on recycling equipment so like to keep a log of what we have managed to get back as a collection and what is back on the shelf or in circulation so you can see the monetary value of collections and recycling of devices.

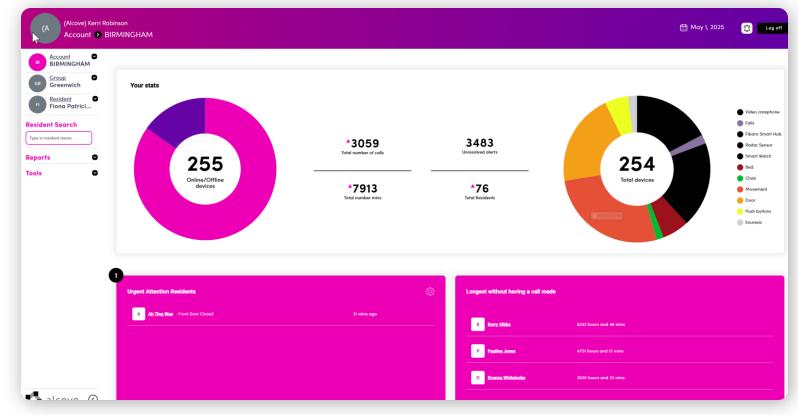


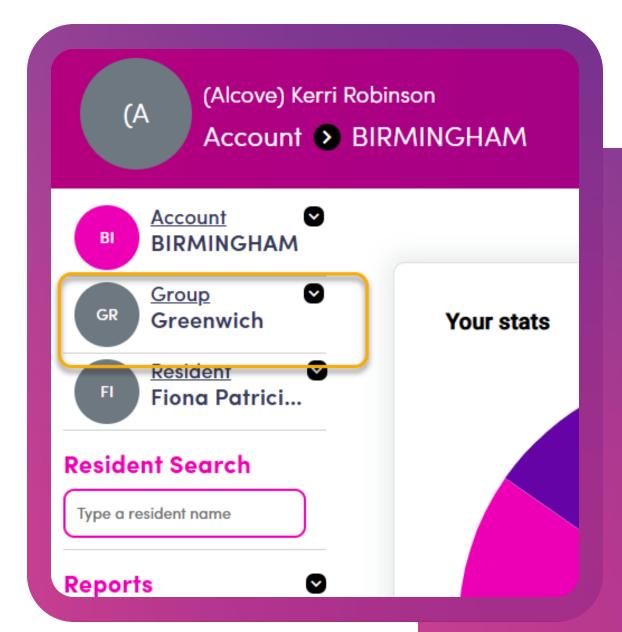
Permissions to this data are tailored so you can only see the data from the devices you have been given permission to view, this means F&F can see their loved ones data but no one else's or SW professionals can see several people on their case load all in one place and under the same log in.

You will have access to the Alcove Device Data Portal. This portal displays data that is being collected live from our connected devices, these being:

- 1. Care phone and Falls Button
- 2. Press me button
- 3. Movement Sensors
- 4. Door Sensors
- 5. Bed Mats
- 6. Chair Mats
- 7. Enuresis Mat
- 8. Vayyar
- 9. James Smart Watch
- 10. Reminder Clock
- 11. Sensor Plug









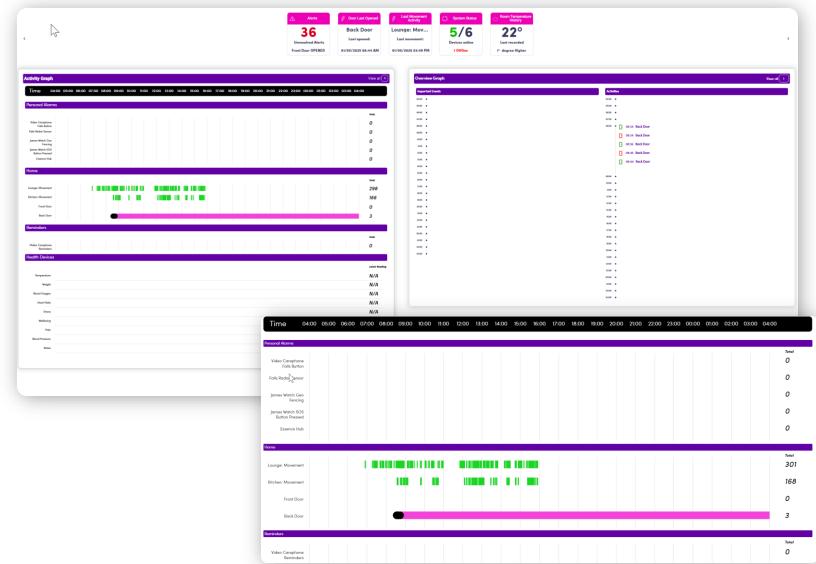
- → Customers can be set up in different groups, normally they are all set up in the one main LA group i.e. Birmingham. However you may decide you want all your LD clients in one group or your MH clients in another, therefore the groups can be created and customers moved into the right group so the LD team can see all clients in the LD group.
- → If anyone needs to see ALL clients in a group/s we can provide them with group access so anyone that moves in or out of that group, their permissions update automatically.
- → If you do not have group permissions you may need to Ask Alcove to update your permissions accordingly.
- → Once in the portal you can click between your different group in the top left hand corner:





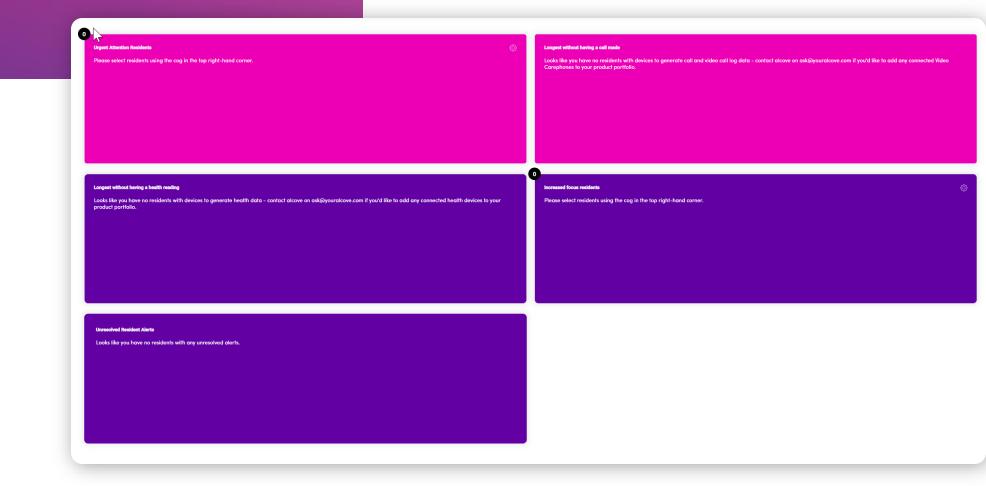
# Once you click into the customer of your choice you will have access to a range of additional information such as:

- → How many alerts they have active
- → A log of their historic and cleared alerts
- → Video Care phone call log activity (who called who, how long the call lasted, the date and time the call happened)
- → The temperature logged by the sensors in each room
- → Device Data Inc. reminders and if they were acknowledged or not



→ You can also use at group level the boxes at the bottom of the screen to put a spotlight on any of your clients you are worried about or want to access easily, this is particularly useful if you have access to a lot of people.







# Thankyou



## Panel Session

Real stories, real impact



## Rethink Partners

**Investigating TEC** 



## What We Now Know About TEC

- Investing in TEC delivers a financial Return on Investment through right-sizing care and managing demand
- Most people really benefit from TEC and have an improved quality of life; getting the right technology for the right person is the key to this
- Value is created from a range of sources, and impacts short term and long-term demand for health and care service
- Every organisation will be at a different starting point; but there are common features to all operating models. Start where you are at and build from this document is the property of WMSG limited. It shall be communicated to authorised be property of WMSG limited. It shall be communicated to authorised personnel only. It is not the disclosed outside the organisation without prior write the disclosed outside the organisation without prior writed the organisation with the organisation wit



## Positive Return on Investment

Technology Enabled Care (TEC) generated positive financial benefits in all three local authorities. This was achieved by right-sizing existing

care packages and better managing demand RIGHT-SIZING EXISTING CARE

1.2 average reduction in care hours per week\*

\*16% of cases (n=53) had a reduced care package after receiving TEC. The average raw reduction in these cases was £273.62 per week — of which 9% was attributable to TEC

#### MANAGING DEMAND

**7.0** average delay in additional care hours per week

This is the additional amount of care that would have been commissioned without TEC. It is equivalent to approximately 30% of the care that was actually **commissioned** after the technology was installed

**RETURN ON INVESTMENT** 

£1.3 - £2.4

per £1 invested in TEC

Based on each local authority's own data from the proof-of-concept (PoC), we estimate that TEC could deliver financial benefits between £1.8 million and £16.5 million per local authority over five years

# Large Range in Benefits Per Person



#### **Total Monthly Benefit Per Person Across All Three Local Authorities**

Percentile Range (5th – 99th)



# **Improving How Benefits Are Tracked**



The large range in ROI is the result of the differences in how each local authority deployed TEC during the proof-of-concept. It also reflects the challenges each local authority had tracking the realisation

OF DENERFLASRAUTION URACES TO TEC.

20% of cases were reviewed in depth before attributing any benefits to TEC

- The financial benefits were estimated from a subsample (n=65) of all citizens who received TEC
- Whilst the attribution process was thorough where each case was
  discussed with a team of project leads, service leads, Digital Care
  Navigators and social workers before reaching a decision it means that
  each local authority's ROI calculation is based on a relatively small
  number of cases.
- Improving how financial benefits are tracked to ensure the process is robust will be a key focus in the next phase of work

PROGRAMME-LEVEL ROI

£1.7 - £1.8

per £1 invested in TEC

Additional analysis was prepared using a **combined dataset** across all three local authorities. Based on this pooled sample, we estimate the financial benefits per local authority could range between £4.9 million to £6.9 million over 5 years.

This programme-level ROI is broadly in line with the TEC Services Association's national estimate of a **60% return** based on current spending in the UK.



## Citizens Benefit from TEC

Across all areas citizens report feeling more independent, safer and less socially isolated as a result of TEC. They also report that their quality of life and confidence has improved.

84% agree or strongly agree that they feel more independent because of TEC

60% agree or strongly agree that they feel less socially isolated because of TEC

64% agree or strongly agree that their quality of life has improved as a result of TEC

80% agree or strongly agree that the technology they received meets their specific needs

68% agree or strongly agree that support services are faster to respond to their needs as a result of TEC



Feeling safer

Getting help quickly

Reassurance and peace of mind

Satisfaction with technology

'I feel so much safer having the watch and necklace [pendant]'

'If yer yone should have a camera on their doorstep —
'If yet in a pickle I know I can call for help quickly

'I tille a be sue of the I safe it by accident they call my daughter right away to check on it and its much faster than before'

'It feels like there's always someone there if I need them and I'm not constantly on my own'

'It gives my daughters peace of mind, they feel better leaving me alone or going out'

'Very happy with Alexa, can actually ask her questions – she's very informed and a total know-all!'

'I was worried when I first had it fitted that it might be too challenging to use but it's been easy and everything has worked so well'



## Wider Benefits from TEC

- Across all areas, citizens feel safer and more independent both at home in the community, sharing it has "expanded their world", providing additional confidence to carry out their daily tasks with greater independence.
- The majority of citizens feel that TEC is useful and supports them with their daily needs, expressing a desire to continue using it after the pilot is completed.
- Broadly, citizens do not express concerns around the data their devices are collecting and who this is being shared with, however knowledge of what data was being collected and shared is low
- CITAIGUES is CONTROL SON CON



### Where the Value Comes From

#### Promoting independence to reduce demand for health & care services

Practical help with every day living and keeping people safe

Early intervention when help is needed or to prevent a crisis

Well-being and peace of mind for the person and their family

Using data to assess, plan and deliver strength-based care and support











## The Operating Model for TEC

#### Start

- Start where you are at: no one starts from the same place, context or maturity
- But there are shared features: constraints and opportunities
- · Common set of constraints:
- Growing demand from aging populations/impact of inequality
- Workforce pressures
- Limited budget
- Telecare and service legacy
- Common set of opportunities:
- Technology is commoditising and more common in normal life
- Improving digital literacy and acceptance in population (but you can't leave anyone behind in the digital divide)
- New opportunities to integrate and partner
- Everyone needs enablers such as:
- Strategic alignment
- Senior sponsorship
- Capability for user co-creation
- Commitment to medium term 'culture change'

#### Middle

#### **Strategic Design**

- Create your design principles
- Target to population where to start and who to start with
- Create an understanding of the requirements and capabilities (Operating Model Framework)
- Establish the scope, range of TEC
- Governance
- Capability for benefits tracking and tracking
- Create your and test your options to drive towards your strategic operating model design

(see next slide)

#### **More Middle**

#### **Operational Design**

- People & Roles:
  - Define new roles and responsibilities
- Plan recruitment and internal opportunities
- IT Infrastructure:
- Assess current systems against future needs
- Integration and security implications



- Establish data ownership and governance
- Commissioning and the Market
- Review supplier base
- Delivery Roadmap:
- Phase delivery into manageable chunks
- Assign owners and timelines
- Track progress and adapt





## **Operating Model Framework**

#### **Technology Enabled Care (TEC) Service**

#### **Assessment**

Assess completed referral

#### **TEC Fulfilment**

Fulfil referral request

#### **Monitoring**

Data/TEC/Care Plan (CP) patterns, activities

#### **TEC Recycling Kit**

Recover, clean, replace. Stock control and management.

#### **Delivery and Set up**

install, train, test and live service

#### **Training**

For the people, e.g. what to do in emergencies, with broken equipment, failures

#### **Operations**

Monitoring, escalation/response

#### Management

Management, reporting, commercial, reporting and commercial management

#### **Technology Management**

#### **Fulfilment**

Source technology, stock manage and maintain

#### **Monitoring**

**Tracking** 

**TEC Managing & Recycling** 

#### **Care Providers**

#### **Interaction & Integration**

**Escalation** 

Monitoring

**Live Services** 

**Telecare (older services)** 

**Night Support** 

**Service User Status** 

Changes

#### Training/ Workforce/HR/Finance/Governance/Commissioning/QA



## **Use Cases**

#### **Need and care intervention**



Early intervention/Prevention/ Self funding

Discharge to Assess

Early Supported Hospital Discharge



**Home Care** 

**Supported Living** 

Residential & Nursing Homes

Response & Urgent Community Response (with partners)

#### **Remote monitoring**

**Who:** Older adults living alone, people with physical disabilities or chronic conditions **When:** To detect falls, inactivity or emergencies; to provide reassurance to family and carers

#### Wearable devices

**Who:** People with physical disabilities and people with long term conditions (heart failure, diabetes or respiratory issues); individuals recently discharged from hospital **When:** To monitor health and well being remotely and provide opportunities, if needed, to intervene early; to reduce hospital readmissions

#### **Smart home devices**

**Who:** People with mobility issues or cognitive impairments; adults with mental health or learning disabilities

When: To support independent living; to automate daily routines and medication reminders

#### Virtual care calling and support

**Who:** Individuals with mental health or cognitive support needs or limited mobility **When:** For remote check-ins, medication reminders, to reduce loneliness and improve access to family, friends and wider services

#### **Assistive Technology for Cognitive Support**

**Who:** People with dementia, cognitive decline, mental health issues or learning disabilities **When:** To support memory, orientation and safe movement; to reduce carer stress and promote independence



## **Culture Change Makes It Work**

Behaviour

#### Capability

Do people have the skills, expertise and knowledge to change?

#### **Interventions**

Training

Communications

Case reviews

Targeted campaigns

Specialist support: DCNs

#### **Motivation**

What are the rewards and benefits of embracing the change?

#### **Interventions**

Recognition

Feedback

Performance

Stories & case studies; impact

#### **Opportunity**

Are the right things in place for people able to easily make the change?

#### **Interventions**

Operating processes

Policy

Governance

Charging & Eligibility

Leadership

Michie S, Atkins L, West R. (2014) The Behaviour Change Wheel: A Guide to Designing Interventions. www.behaviourchangewheel.com



Conditions For





## Where We Need To Move Now....

#### **Next 12 months**

Operating model

Benefits tracking

Commissioning

Data

Fit with other services

Virtual care calls

Priority use cases

#### Longer term

All-age

Integrated with the NHS

Data and Al

Prevention and public health

Care providers

Housing

And much more!



## **Key Takeaways**

- TEC is good for citizens and good for the public purse
- Confidence in benefits tracking is essential
- Personalisation of the technology is key
- Culture change unlocks benefits people and technology together
- We are at the start of understanding the potential of data and Al
- To do this well takes time, resources and expertise



# Thank you.



# Panel Session

**Powering Progress** 



# Closing Remarks

Final Thought



## What is next

WM5G and Partners will continue to work with WMCA LA's to support the journey to scaling Technology Enabled Care

WP1 Business Case and Operating Model

WP2 Commissioning and Procurement

WP3 Data Insights and Innovation

WP4 Toolkits and Reports



# Thank you.